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Rutland County Council

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Ladies and Gentlemen,

A meeting of the **PLACES SCRUTINY PANEL** will be held in the Council Chamber, Catmose, Oakham, Rutland, LE15 6HP on **Thursday, 20th April, 2017** commencing at 7.00 pm when it is hoped you will be able to attend.

Yours faithfully

Helen Briggs
Chief Executive

Recording of Council Meetings: Any member of the public may film, audio-record, take photographs and use social media to report the proceedings of any meeting that is open to the public. A protocol on this facility is available at www.rutland.gov.uk/haveyoursay

A G E N D A

APOLOGIES

1) RECORD OF MEETING

To confirm the record of the meeting of the Places Scrutiny Panel held on 9 February 2017 (previously circulated)

2) DECLARATIONS OF INTEREST

In accordance with the Regulations, Members are invited to declare any personal or prejudicial interests they may have and the nature of those interests in respect of items on this Agenda and/or indicate if Section 106 of the Local Government Finance Act 1992 applies to them.

3) PETITIONS, DEPUTATIONS AND QUESTIONS

To receive any petitions, deputations and questions received from Members of the Public in accordance with the provisions of Procedure Rule 217.

The total time allowed for this item shall be 30 minutes. Petitions, declarations and questions shall be dealt with in the order in which they are received. Question may also be submitted at short notice by giving a written copy to the

Committee Administrator 15 minutes before the start of the meeting.

The total time allowed for questions at short notice is 15 minutes out of the total time of 30 minutes. Any petitions, deputations and questions that have been submitted with prior formal notice will take precedence over questions submitted at short notice. Any questions that are not considered within the time limit shall receive a written response after the meeting and be the subject of a report to the next meeting.

4) QUESTIONS WITH NOTICE FROM MEMBERS

To consider any questions with notice from Members received in accordance with the provisions of Procedure Rule No. 219 and No. 219A.

5) NOTICES OF MOTION FROM MEMBERS

To consider any Notices of Motion from Members submitted in accordance with the provisions of Procedure Rule No. 220.

6) CONSIDERATION OF ANY MATTER REFERRED TO THE PANEL FOR A DECISION IN RELATION TO CALL IN OF A DECISION

To consider any matter referred to the Panel for a decision in relation to call in of a decision which relates to this Scrutiny Panel's remit and items on this Agenda.

SCRUTINY

Scrutiny provides the appropriate mechanism and forum for members to ask any questions which relate to this Scrutiny Panel's remit and items on this Agenda.

7) QUARTER 3 FINANCIAL MANAGEMENT REPORT

To receive Report No.37/2017 from the Director for Resources.
(Report circulated under separate cover)

8) QUARTER 3 PERFORMANCE MANAGEMENT REPORT

To receive Report No. 36/2017 from the Chief Executive.
(Report circulated under separate cover)

9) COMMUNITY SAFETY STRATEGY

To receive Report No. 86/2017 from the Director for Places (Environment, Planning and Transport).
(Pages 5 - 18)

10) STRATEGIC PLAN FOR CULTURE & LEISURE IN RUTLAND

To receive Report No. 92/2017 from the Director for Places (Development and Economy)
(Pages 19 - 34)

11) POVERTY IN RUTLAND - GREEN PAPER

To receive Report No. 91/2017 from the Scrutiny Commission.
(Report circulated under separate cover)

PROGRAMME OF MEETINGS AND TOPICS

12) SCRUTINY PROGRAMME 2016/17 & REVIEW OF FORWARD PLAN

To consider Scrutiny issues to review.

Copies of the Forward Plan will be available at the meeting.

13) ANY OTHER URGENT BUSINESS

To receive any other items of urgent business which have been previously notified to the person presiding.

14) DATE AND PREVIEW OF NEXT MEETING

Date to be confirmed at Annual Council.

Items to include: Localism Report
 Integrated Transport Report
 Sustainable Growth Strategy
 Poverty in Rutland – White Paper

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DISTRIBUTION

MEMBERS OF THE PLACES SCRUTINY PANEL:

Mr J Lammie (Chairman)	
Mr E Baines	Mr N Begy
Mr O Bird	Mr W Cross
Mr J Dale	Mr A Mann
Mr M Oxley	Mr A Stewart
Mr K Thomas	

OTHER MEMBERS FOR INFORMATION

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SCRUTINY PANEL

20 April 2017

COMMUNITY SAFETY STRATEGY

Report of the Director for Places (Environment, Planning & Transport)

Strategic Aim:	Safeguarding	
Exempt Information	N/A	
Cabinet Member(s) Responsible:	Mr A Walters, Portfolio Holder for Community Safety, Culture, Sport & Recreation and Environment	
Contact Officer(s):	Dave Brown, Director for Places (Environment, Planning & Transport)	01572 758461 dbrown@rutland.gov.uk
	Mark Loran, Senior Environmental Services Manager	01572 758430 mloran@rutland.gov.uk
Ward Councillors	Not Applicable	

DECISION RECOMMENDATIONS

That the Panel:

1. Considers and provides feedback to the Chair of the Safer Rutland Partnership on the draft Community Safety Strategy attached as Appendix 1.

1 PURPOSE OF THE REPORT

- 1.1 To present to Scrutiny a draft refresh of the Community Safety Strategy for the Safer Rutland Partnership, for 2017 to 2020.

2 BACKGROUND AND MAIN CONSIDERATIONS

- 2.1 The appended draft Community Safety Strategy for 2017 to 2020 is a refresh of the current 'Strategy'.

3 CONCLUSION AND SUMMARY OF REASONS FOR THE RECOMMENDATIONS

- 3.1 That the Panel considers and provides feedback to the Chair of the Safer Rutland Partnership on the draft Community Safety Strategy for 2017 to 2020 (attached as Appendix 1).

4 BACKGROUND PAPERS

- 4.1 None

5 APPENDICES

5.1 Appendix 1: Draft Community Safety Strategy 2017 to 2020

A Large Print or Braille Version of this Report is available upon request – Contact 01572 722577.

DRAFT

Community Safety

Strategy

2017 to 2020



7

Ensuring Rutland remains a safe place to live, learn, work, play and visit



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Working in partnership

The Safer Rutland Partnership cannot achieve its goals in isolation and as such it must engage with a wide range of local agencies, voluntary and community groups to ensure that the approach is as comprehensive and inclusive as possible. For each priority identified an action plan is developed to achieve relevant supporting aims and objectives.

To achieve success on Child Sexual Exploitation agenda, we work closely with partners within Leicester and Leicestershire to maximise awareness of the integrated risks that effect young people.

The current domestic abuse and sexual violence services are provided by a jointly commissioned Leicester, Leicestershire and Rutland procured service, which reports to a Joint Commissioning Assurance Board and the Safer Rutland Partnership. This ensures that effective services are in place for those vulnerable victims who have experienced abuse.

Regarding Hate and Prevent, Rutland has been jointly working in partnership with other organisations across Leicester and Leicestershire, as well as with the Home Office, to increase awareness linked to Hate and Prevent incidents and to enhance the ability of our community to identify those at risk of becoming radicalized or of committing an offence.

Foreword

A foreword by Councillor Alan Walters

Portfolio Holder for Community Safety and Partnership Chair

I am pleased to announce that Rutland remains a low-crime area, which is testament to the success and commitment of our Partnership, which works continuously to keep our community safe. We maintain viable partnerships, which will continue to develop initiatives reflecting the views of the community.

It is, however, acknowledged that the landscape of community safety is changing. This Strategy for 2017 to 2020 sets the Partnership new and challenging areas to tackle, and recognises the importance of prevention as a key element.

- 6 The priorities set within this Strategy are based upon a strategic assessment of crime and disorder within the County of Rutland, and our residents have asked us to concentrate on reducing anti-social behaviour, raising awareness about the harm caused by drugs and alcohol, and increasing the awareness and reporting of domestic abuse. In these and all areas we will seek to support victims as a priority.

The increased use of technology and ease of access has led to the emergence of cybercrime and online safety issues. This is growing at pace and is now a key priority for the Partnership to tackle, as it may affect anyone in our community.

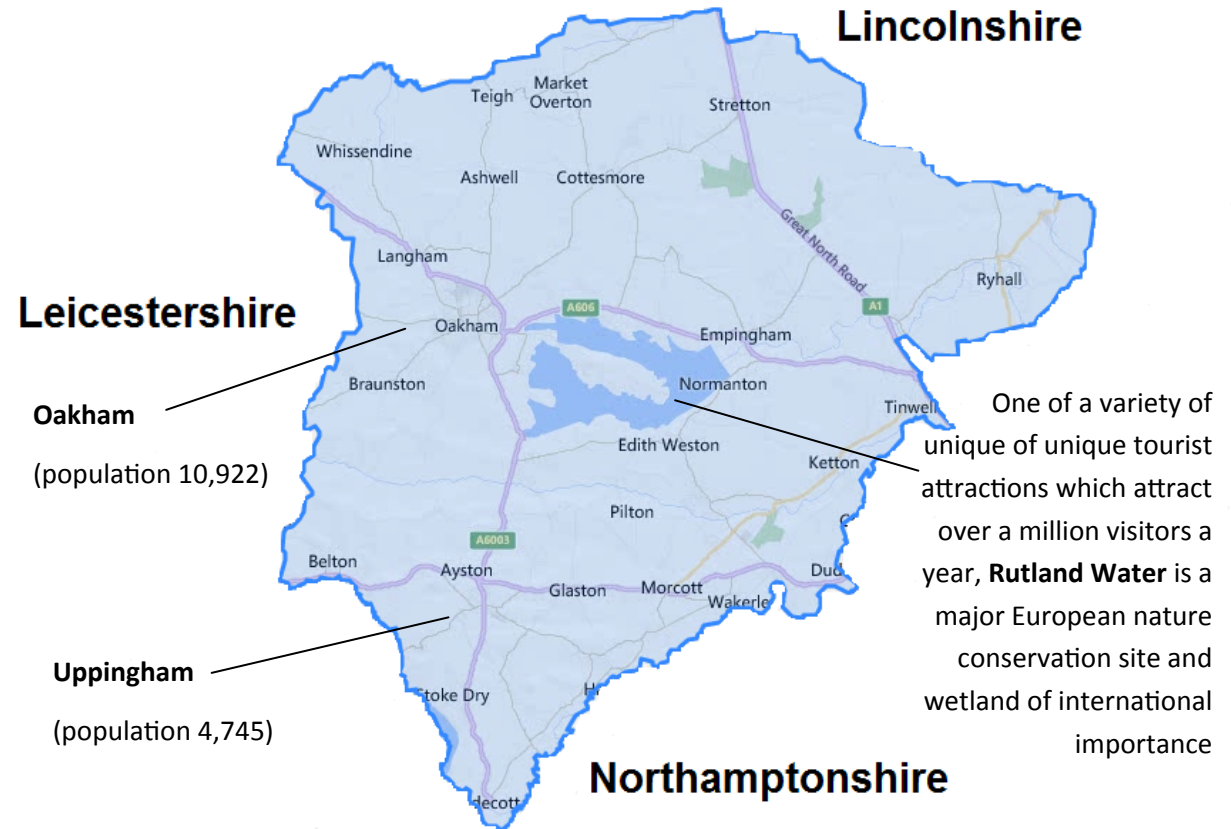
We are committed to a flexible and dynamic approach to ensure we can react to the ever changing demands on the Partnership, and will seek to maintain a visible presence through our partners, to constantly recognise and react to issues and opportunities.

We are committed to protect those who are vulnerable, whether due to frailty of any kind, or lack of awareness, or rural isolation. In this respect every member of the community has a role to play in keeping Rutland a safe place to live, learn, work, play and visit.



About Rutland

- Covering just 156 square miles, Rutland is the smallest historic County in England.
 - The County is sparsely populated with a total population of 39,900, equating to less than one person per hectare, compared with 2.9 for the East Midlands and nearly 9 for England.
 - There are 58 parishes, half of which have a population under 300, and two large market towns in Oakham and Uppingham.
 - Deprivation is low residents have above average health indicators.
 - Rutland experiences many national issues such as an ageing population and a lack of affordable housing.
10. Rutland is a safe place to live, with the lowest crime rates in the Leicestershire and Rutland policing area.



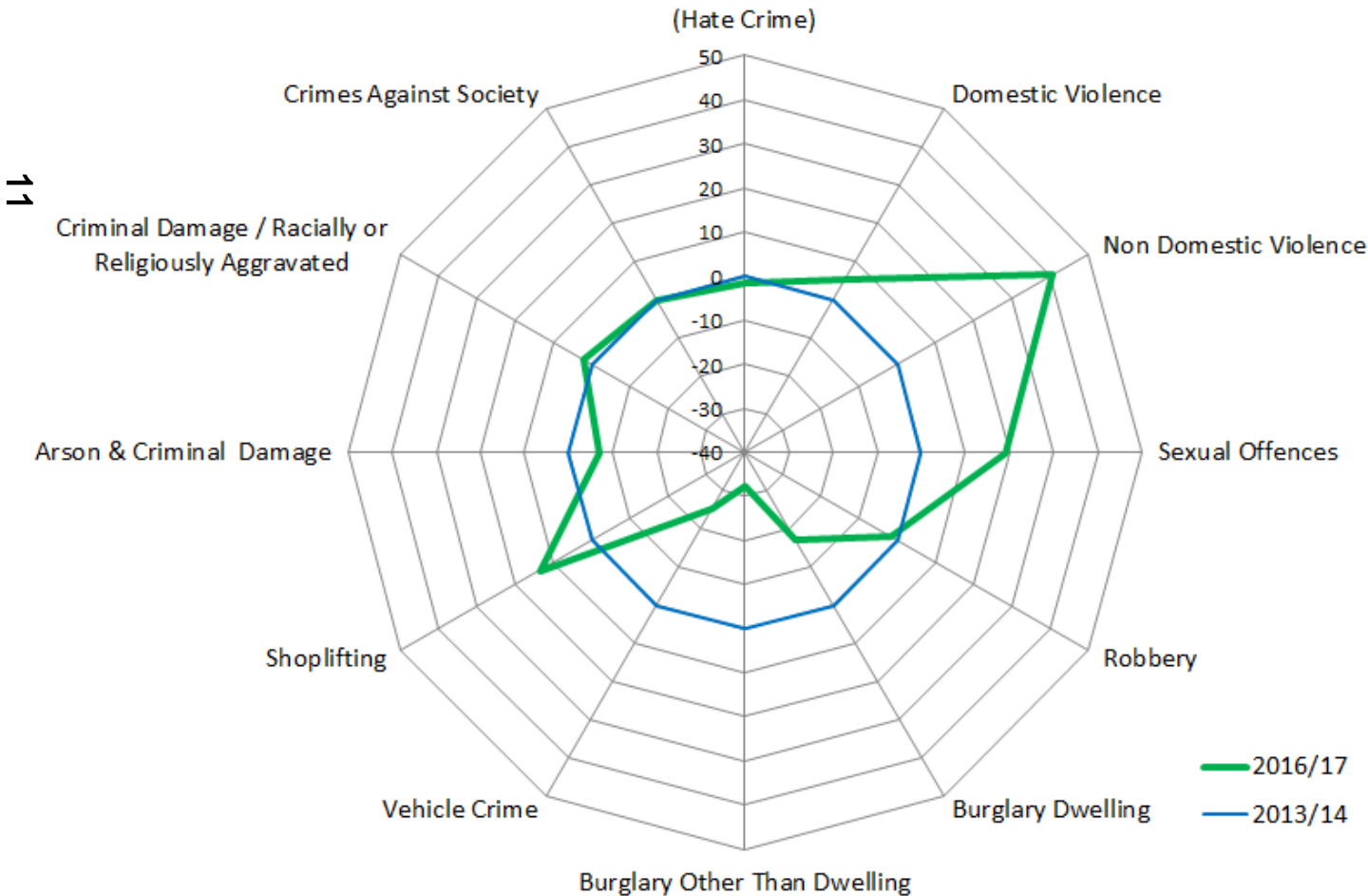
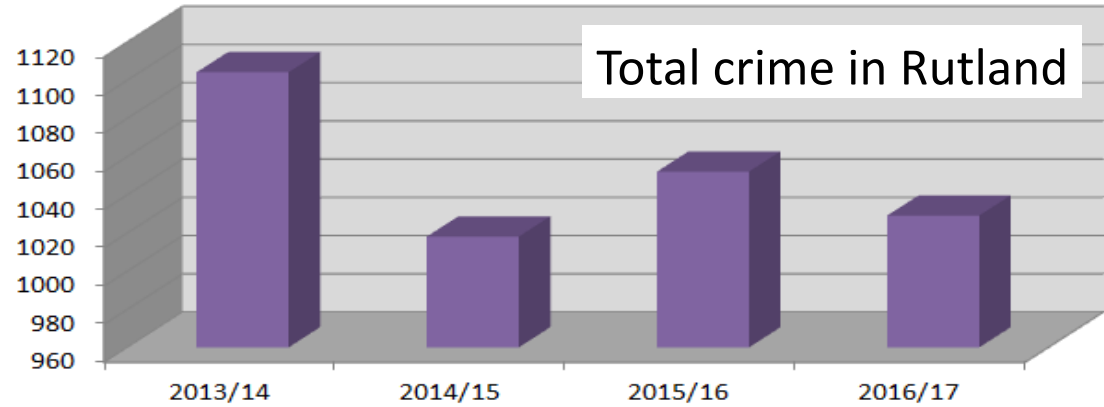
The Safer Rutland Partnership

The Safer Rutland Partnership (“the Partnership”) was formed under the Crime & Disorder Act (1998) which placed a statutory duty on each Local Authority, Fire and Rescue Service, Health Service, Police and Probation Services and to work together to reduce crime and disorder in their area. Additional discretionary Partners include commissioned service providers, registered social landlords and third sector organisations.

This must be defined in a Partnership Strategy setting out priorities to reduce crime and disorder in the area. This current Strategy covers a 3 year period to 2020. These priorities are informed and refreshed through an annual audit of crime and disorder, known as a strategic assessment, which is considered alongside a community consultation.

The past 4 years...

Note: 2016/17 data is an estimate until final data is received in early April.



The past 4 years has seen a general downward trend in total crime in Rutland.

The increase in reported domestic abuse (/violence) and sexual offences is encouraging. This is evidence of a greater community awareness of these hidden crimes and related services, whilst victims are becoming more confident in reporting them.

The reduction in burglary incidents follows targeted efforts of the Partnership to tackle such crime.

Cross-cutting themes — four themes are integral to the work of the Safer Rutland Partnership

With multiple county boundaries and areas accessible from the A1, A47 and A606, Rutland is vulnerable to the travelling criminality coming into the area, committing crime and departing quickly. Perpetrators are often propelled into the County due to enforcement by other policing areas.

Leicestershire Police work collaboratively with neighbouring 'Forces' to ensure these offenders are targeted robustly, to help prevent such crime.

The Partnership endeavours to share intelligence with enforcement agencies and mitigate this risk.

Travelling
criminality

Mental health issues are often a key factor in community safety activities and they can be a cause or a consequence of other issues. This can apply to perpetrators and victims, as well as their wider families.

Debt and money related issues have been identified as a cross-cutting theme in a number of situations. The issue of debt can be hard hitting and cause hidden hardships. The issue is often ignored until this becomes unavoidable and impacts on individuals, families and wider services.

Debt and
money

Mental
Health

All too often access to advice and support is sought too late. This is often linked to substance misuse and/or offending. It can also lead to domestic abuse and can place the individual's/family's accommodation in jeopardy.

Drugs and
alcohol

Mental health issues are often linked to domestic abuse and/or substance misuse. These three factors are often referred to as the 'toxic trio'.

Within the Safer Rutland Partnership, there is a commissioned service that can assist individuals in resolving debts. The Partnership aim is for persons affected to be accessing support and achieving successful outcomes.

Rutland County Council commissions substance misuse services to respond to local treatment needs and prevent harm caused by drugs and alcohol dependency.

The Partnerships aims to ensure concerns of any mental health issue are identified at the earliest possible opportunity. Referrals to 'health' Partners then ensure that those affected can access suitable support services.

Individually tailored treatment is accessible to both adults and young people via local access points. This is complemented by the use of "cloud based" systems which enhance accessibility for service users in rural locations.

The service, in accordance with national policies and guidance, has an emphasis on recovery and reintegration, enabling clients to re-engage with families and communities in the most meaningful way.

Priority 1 – to identify and support vulnerable individuals and families

Anti-social behaviour

Anti-social behaviour (ASB) is a broad term which encompasses an array of incidents from nuisance and disorder to crime and incidents that cause misery to victims. This can be, for example, littering, vandalism, rowdy and inconsiderate behaviour, nuisance neighbours and failure to control dogs. The Partnership and the Office of the Police and Crime Commissioner (OPCC) put vulnerable victims at the heart of dealing with ASB. This ethos is evidenced by the OPCC having commissioned a ‘cope and recover’ based support service for victims.

The Police and Crime Act 2014 simplified legal enforcement when tackling these issues. It also granted communities the right to hold the Partnership to account if issues raised are not resolved. Although ASB levels are low in the County, the Partnership recognises that there is more to be done.

Objectives 13	1. Reduce levels of ASB
	2. Effectively respond to high risk ASB to minimise the risks to the victim
	3. Provide a high quality and effective service to victims of ASB
	4. Provide an effective ASB intervention programme
	5. Encourage community cohesion



Child sexual exploitation

Child sexual exploitation (CSE) is a form of child abuse. It occurs where anyone under the age of 18 is persuaded, coerced or forced into sexual activity in exchange for, amongst other things, money, drugs/alcohol, gifts, affection or status. Vulnerable adults such as those with learning disabilities can also be at risk. This is made worse by the ready availability of technology and social media. It is crucial to spot the signs and raise awareness of the potential dangers and to support victims. The perpetrators of CSE can be from any background. This is why the Partnership must ensure communities can spot the signs at an early stage.

Objectives	6. Continue to raise awareness and understanding of CSE
	7. Increase awareness of the CSE services available
	8. Ensure effective support for victims of CSE



Domestic abuse and sexual violence

Domestic abuse and sexual violence are all crimes and are personal to the victims, so related services offered within Rutland have to provide the much needed support when it matters.

This abuse can be psychological, physical, sexual, financial or emotional. These elements can be difficult to tackle but there is a clear connection between safeguarding and domestic abuse.

The Partnership considers these incidents and crimes to be under-reported and the victims are not always aware of and/or accessing the support services available.

Objectives	9. Increase awareness of the domestic abuse and sexual violence services available
	10. Increase the levels of reported domestic abuse incidents
	11. Ensure victims of domestic abuse are receiving effective support
	12. Reduce repeat domestic abuse victimisation

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Hate and Prevent

Hate and Prevent related incidents are prejudice based, perceived by the victim or any other person to be motivated by hostility towards a personal and protected characteristic. These incidents can take any form of abuse including verbal insults and gestures to acts of damage, physical attacks, graffiti, intimidation and offensive communications.

Whilst the County has very few incidents linked to Hate and Prevent, the Partnership remains committed to working with other organisations across Leicester and Leicestershire, as well as with the Home Office, on the Hate and Prevent agenda. Increasing awareness of Hate and Prevent and enabling the early identification of potential victims and potential radicalisation or offenders remains a core objective.

Objectives	13. Promote awareness of Hate and Prevent and related available services
	14. Ensure effective support for victims of Hate or Prevent incidents and for vulnerable persons at risk of committing Hate or Prevent offences



Priority 2 – tackling crime

The impact of crime can be devastating on individuals, families and businesses. The Partnership is committed through proactive working to ensure that Rutland remains one of the safest places to enjoy. The level of crime within Rutland remains low compared to neighbours and similar areas.

Rutland has experienced gradual reductions in crime and disorder. This is testament to the efforts of the Partnership, but there is scope for further improvement. Local and wider partner agencies come together to ensure that potential offenders are diverted away from crime, victims are supported and known offenders are effectively managed.

Objectives 15	15. Work to reduce crime
	16. Monitor the factors that contribute to offending behavior in Rutland
	17. Support communities to reduce rural and heritage crime
	18. Provide services at an early stage to support those at risk of offending



Priority 3 – cybercrime and online safety

Cybercrime is a new and emerging crime that is developing at pace. Victims are easy to find as many people don't protect their private information and this gives the offenders the opportunity to commit fraud and other offences.

The National Cyber Security Strategy 2016 to 2021 highlights the ever growing dependency on the use of technology to conduct our day to day activities. The Partnership is acutely aware that computer-related criminal activities are growing in frequency and sophistication. The impact of a successful crime being committed is damaging both in terms of loss of privacy and potential financial loss.

Objectives	19. Promote online safety advice
	20. Identify and support vulnerable individuals or communities at risk of Cybercrime
	21. Inform communities of specific or emerging cyber threats and provide advice



Priority 4 – road safety

Road accidents can have tragic consequences for the individuals involved and for their families. The Safer Rutland Partnership recognises this and is committed to helping ensure that the County's roads remain as safe as possible for all road users. Therefore the Partnership will continue working to deliver a reduction in the number of road casualties.

The Safer Rutland Partnership welcomes Rutland County Council's commitment to reducing injuries on Rutland's roads and will support the target and actions that will be set out within the Council's road safety strategy¹.

¹This is currently being developed as part of local transport plan 4.

Objectives	22. Work in partnership using an evidence led approach to reduce the number of casualties on Rutland's roads.
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Fatal 4

LEICESTERSHIRE
FIRE and RESCUE SERVICE



Summary of objectives

17	Priority 1 — to identify and support vulnerable individuals and families	1. Reduce levels of ASB
		2. Effectively respond to high risk ASB to minimise the risks to the victim
		3. Provide a high quality and effective service to victims of ASB
		4. Provide an effective ASB intervention programme
		5. Encourage community cohesion
		6. Continue to raise awareness and understanding of CSE
		7. Increase awareness of the CSE services available
		8. Ensure effective support for victims of CSE
		9. Increase awareness of the domestic abuse and sexual violence services available
		10. Increase the levels of reported domestic abuse incidents
		11. Ensure victims of domestic abuse are receiving effective support
		12. Reduce repeat domestic abuse victimisation
		13. Promote awareness of Hate and Prevent and related available services
		14. Ensure effective support for victims of Hate or Prevent incidents and for vulnerable persons at risk of committing Hate or Prevent offences
Priority 2 — tackling crime		15. Work to reduce crime
		16. Monitor the factors that contribute to offending behavior in Rutland
		17. Support communities to reduce rural and heritage crime
		18. Provide services at an early stage to support those at risk of offending
Priority 3 — cybercrime and online safety		19. Promote online safety advice
		20. Identify and support vulnerable individuals or communities at risk of Cyber-crime
		21. Inform communities of specific or emerging cyber threats and provide advice
Priority 4 — road safety		22. Work in partnership using an evidence led approach to reduce the number of casualties on Rutland's roads

Safer Rutland Partnership goals engage voluntary community inclusive priorities objectives Child Sexual Exploitation young people domestic abuse sexual violence vulnerable victims Hate and Prevent Home Office Rutland commitment partnership safe prevention strategic assessment crime and disorder anti-social behaviour awareness drugs and alcohol support technology cybercrime online safety flexible dynamic visible protect rural isolation live learn work play visit Crime & Disorder Act Local Authority Fire and Rescue Service Health Service Police Probation Services commissioned service providers registered social landlords third sector 2017 2020 consultation trend hidden crimes cross-cutting themes debt and money hardships individuals families advice substance misuse offending assist successful outcomes adults local access points cloud based systems accessibility service users rural locations drugs and alcohol national policies guidance recovery and reintegration mental health community safety perpetrators toxic trio referrals travelling criminality enforcement intelligence mitigate nuisance Office of the Police and Crime Commissionaire Police and Crime Act child abuse social media psychological physical sexual financial emotional safeguarding prejudice hostility protected characteristic verbal insults damage graffiti intimidation offensive communications radicalisation businesses proactive fraud privacy financial loss road accidents casualties injuries Safer Rutland Partnership goals engage voluntary community inclusive priorities objectives Child Sexual Exploitation young people domestic abuse sexual violence vulnerable victims Hate and Prevent Home Office Rutland commitment partnership safe prevention strategic assessment crime and disorder anti-social behaviour awareness drugs and alcohol support technology cybercrime online safety flexible dynamic visible protect rural isolation live learn work play visit Crime & Disorder Act Local Authority Fire and Rescue Service Health Service Police Probation Services commissioned service providers registered social landlords third sector 2017 2020 consultation trend hidden crimes cross-cutting themes debt and money hardships individuals families advice substance misuse offending assist successful outcomes adults local access points cloud based systems accessibility service users rural locations drugs and alcohol national policies guidance recovery and reintegration mental health community safety perpetrators toxic trio referrals travelling criminality enforcement intelligence mitigate nuisance Office of the Police and Crime Commissionaire Police and Crime Act child abuse social media psychological physical sexual financial emotional safeguarding prejudice hostility protected characteristic verbal insults damage graffiti intimidation offensive communications radicalisation businesses proactive fraud privacy financial loss road accidents casualties injuries Safer Rutland Partnership goals engage voluntary community inclusive

Community Safety Strategy 2017 to 2020

Published: XX XXXXX 2017

Last Review Date:

PLACES SCRUTINY PANEL

20 April 2017

STRATEGIC PLAN FOR CULTURE & LEISURE IN RUTLAND 2017-20

Report of the Director for Places (Development and Economy)

Strategic Aim:	<ul style="list-style-type: none"> • <i>Sustainable Growth</i> • <i>Safeguarding</i> • <i>Reaching our Full Potential</i> • <i>Sound Financial and Workforce Planning</i> 	
Exempt Information	No	
Cabinet Member(s) Responsible:	Mr A Walters, Portfolio Holder for Culture	
Contact Officer(s):	Paul Phillipson, Director for Places (Development and Economy)	Tel: 01572 722577 pphillipson@rutland.gov.uk
	Robert Clayton, Head of Culture & Registration	Tel: 01572 758435 rclayton@rutland.gov.uk
Ward Councillors	N/A	

DECISION RECOMMENDATIONS

That the Panel considers the draft Strategic Plan for Culture & Leisure in Rutland 2017-20 at Appendix A and that any comments be reported to Cabinet as appropriate.

1. PURPOSE OF THE REPORT

- 1.1 To consider the draft Strategic Plan for Culture & Leisure in Rutland 2017-20 as part of the consultation process.

2. BACKGROUND AND MAIN CONSIDERATIONS

- 2.1 Rutland County Council's Corporate Plan includes a Vision of the Future Rutland in which "our environment, culture and heritage will be protected in the context of sustainable growth", and that "Rutland will remain as one of the most popular places to live in the country, with ... an active and enriched community". Strategic Objectives include "support our communities to access cultural, recreational and volunteering opportunities," "support the promotion of Rutland as a place to visit," and "ensure our market towns are vibrant and attractive to both visitors and residents." In order to further these aims, the Culture Theme Group of the Local Strategic Partnership has developed the draft Strategic Plan for Culture & Leisure in Rutland, presented in Appendix A.

- 2.2 The Rutland Together Culture & Leisure Strategy 2013-16, which was considered by the Places Scrutiny Panel on 20th June 2013 (Report No. 153/2013), has now expired, and a refreshed Strategy is required to underpin the direction and delivery of services. The strategic plan has been aligned with Rutland County Council's Strategic Aims, so that there is a direct read-across between the documents.
- 2.3 The creation of the Strategic Plan for Culture and Leisure has been led by the partnership of Culture and Leisure organisations that attend the Culture Theme Group of the Local Strategic Partnership. Scrutiny is invited to reflect on both the content of the report, and, as a community-developed document, its appropriateness for adoption by the Council as a formal Strategy.
- 2.4 Operational delivery of the Strategy will be undertaken through the partner organisations and RCC Culture and Leisure Services (part of the Places Directorate). Delivery will be contained within the RCC Medium Term Financial Plan.

3. CONSULTATION

- 3.1 This report seeks the views of Panel Members on the document which has been developed by the Local Strategic Partnership Culture & Leisure Theme Group. A report will be taken to Cabinet later in the year with a final draft of the Strategic Plan for adoption.

4. FINANCIAL IMPLICATIONS

- 4.1 The Strategic Plan does not commit the Council to any expenditure outside of existing budgets.
- 4.2 The priorities of the Strategic Plan include priorities for capital investment, which may become available as a result of funding bids, developer contributions and other sources. A published strategy outlining these aspirations aids potential funders in understanding the priorities of the locality.

5. LEGAL AND GOVERNANCE CONSIDERATIONS

- 5.1 A number of the services covered by the Strategic Plan are covered by statutory duties, however it is not a statutory requirement to produce a strategy.

6. EQUALITY IMPACT ASSESSMENT

- 6.1 An Equality Impact Assessment (EqIA) screening template has been completed. No adverse or other unjustified differential impact was found.

7. COMMUNITY SAFETY IMPLICATIONS

- 7.1 The Strategic Plan for Culture & Leisure aims to promote sustainable communities and to improve the engagement of residents in positive and enriching activities. It encourages development of accessible community facilities, and is likely to help to promote community safety.

8. HEALTH AND WELLBEING IMPLICATIONS

- 8.1 Under Priority 2, “Safeguarding, Health & Wellbeing”, the Strategic Plan seeks to deliver sustained improvements in public health through activity programmes, and ensure facilities are available and accessible to residents and visitors of all ages, disabilities and diversity groups. As such it is designed to have positive impacts of the health and wellbeing of the community.

9. ORGANISATIONAL IMPLICATIONS

9.1 Environmental implications

- 9.2 The environmental implications of the Strategic Plan are positive, promoting access to countryside, wildlife, woodland and landscape. The Plan seeks to encourage public gardening, allotments and horticulture, which will have beneficial impacts on individuals’ access to the environment.

9.3 Procurement Implications

- 9.4 There are no direct procurement implications from the Strategic Plan, which does not commit the Council to any expenditure outside of existing budgets.

10. CONCLUSION

- 10.1 The production of a Strategic Plan for Culture & Leisure is not a statutory requirement, however it is believed to be desirable in order to direct activities, and to align work with the authority’s strategic vision. It will assist in meeting the challenges of balancing the Council’s Medium Term Financial Plan through providing a means of prioritising activity.

11. BACKGROUND PAPERS

- 11.1 N/A

12. APPENDICES

- 12.1 Appendix A – Strategic Plan for Culture & Leisure in Rutland 2017-2020

A Large Print or Braille Version of this Report is available upon request – Contact 01572 722577.

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Strategic Plan for Culture and Leisure in Rutland 2017-2020

1 Introduction

Rutland County Council, the upper tier authority for the County, has set out ambitious plans for the forthcoming 4 year planning period in its Corporate Plan. This Strategy builds on this plan to articulate how the Local Strategic Partnership will make a difference in the area of Culture and Leisure.

2 The Future Rutland¹

- Our population will grow with an increasing proportion of over 65's
- The market towns of Oakham and Uppingham will expand and remain vibrant
- There will be sustainable growth in our villages
- Our environment, culture and heritage will be protected in the context of sustainable growth
- Services and infrastructure will grow to support a growing population and ageing
- There will be economic growth creating new jobs and new businesses
- The way we deliver public services will be more targeted and will support those who need us the most
- We will safeguard the vulnerable
- We will be more proactive, intervene earlier with a focus on prevention where appropriate
- Rutland will remain as one of the most popular places to live in the Country with low crime rates, high life expectancy, high levels of academic achievement and attainment with an active and enriched community

¹ Rutland County Council Corporate Plan 2016-2020

3 Our Shared Vision for Culture and Leisure

Rutland is great place to live, learn, work, play and visit²

Where all can take part in sports, cultural and recreational activities;

Be inspired by our cultural and natural heritage;

And enjoy a better quality of life.

Through culture and leisure we will achieve improved social cohesion and wellbeing.

Our public, private and voluntary cultural infrastructure, from our libraries, galleries and sports venues, to our museums, historic assets, play areas and recreational spaces, will engage residents in rewarding and enriching activities.

Our services will provide access for all, with a special focus on young families, the increasing aging population, and new service populations. We will have particular regard to groups that encounter barriers to making the most of culture and leisure opportunities.

4 Strategic Objectives, Achievable Aims

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Rutland County Council has approved the following high level priorities for the County:

1 Sustainable Growth

Delivering sustainable growth in our County supported by appropriate housing, employment, learning opportunities & supporting infrastructure (including other Public Services)

2 Safeguarding (Health and Wellbeing)

Safeguard the most vulnerable and support the health & well-being needs of our community

3 Reaching our Full Potential

Plan and support future population and economic growth in Rutland to allow our businesses, individuals, families and communities to reach their full potential

4 Sound Financial and Workforce Planning

Ensure that our medium term financial plan is in balance and is based on delivering the best possible value for the Rutland pound

² Rutland County Council's Vision 2016-2020

Beneath these priorities are the following specific objectives with particular relevance to culture and leisure:

- Support our communities to access cultural, recreational and volunteering opportunities
- Support the promotion of Rutland as a place to visit
- Ensure our Market Towns are vibrant and attractive to both residents and visitors
- Continuing to support the development of a vibrant Voluntary, Community and Faith sector
- Decreasing the impact of smoking, obesity and alcohol consumption on the health and well-being of our community
- Making best use of our assets

5 The Role of Culture and Leisure

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The Action Plan in Section 6 sets out the steps we will take to achieve the Vision and meet the Priorities outlined above. This includes steps to help people get involved with volunteering and providing culture and leisure services; improved awareness of the variety of opportunities available; and publicising information to residents and visitors of activities and facilities large and small.

Culture and Leisure partners will continue to work to provide and coordinate cultural and sporting activity, including increased working with the voluntary sector. Where funds are available they will be used in a strategic way to enable the delivery of this Strategy. Activity will be coordinated with Rutland's Tourism sector to ensure maximum participation.

6 Action Plan

Priority 1: Sustainable Growth

Focus	Partners	Actions	Timescale
Work with tourism partners to promote culture and leisure in Rutland to residents and visitors of all ages, and encourage investment	RCC Anglian Water Town Councils & Community Partnerships	Capitalise on key events and assets incl. British Bird Fair / Rutland County Show / Rutland Day / CiCLE Classic / Rutland Water / Oakham Castle / Rutland County Museum / Uppingham Fatstock Show / Oakham Festival	2017-2020
Participate in development of, and support outcomes of Neighbourhood Plans and Co-location of Services	RCC Town Councils & Community Partnerships	Support delivery of culture & leisure aspects of Neighbourhood Plans Support possible development of new community facility in Uppingham	2017-2020 2017-2020
Support Heritage Sites and Groups	RCC Town Councils & Community Partnerships Voluntary Sector	Scope potential Heritage Park Support new heritage attractions	2017 2017-2020
Upgrade County facilities for outdoor sports	RCC LSA Schools Town Councils & Community Partnerships Parish Councils	Support improvements to outdoor sports facilities throughout Rutland, including pitches, grounds, ranges and water-based activities	2017-2020
Improve County facilities for indoor sports	RCC LSA Schools Town Councils & Community Partnerships Parish Councils	Support improvements to indoor sports facilities throughout Rutland, including Uppingham Community College Sports Hall	2017-2020
Upgrade Town, Village and Community Halls for use by all age groups including youth provision	RCC Town Councils & Community Partnerships Parish Councils	Support upgrading equipment, facilities and adaptations Support development of community facilities in Uppingham	2017-2020 2017-2020

Improvements to Catmose Sports and Swimming Pool	RCC Catmose Sports	Support upgrading or relocation / replacement of Swimming Pool Improvements to the Auxiliary Sports Hall	2017-2020 2017-2018
Improvements to County Parks and Green Spaces (including Oakham & Uppingham)	RCC Town Councils & Community Partnerships Parish Councils Oakham In Bloom Uppingham In Bloom Voluntary Sector	Support improvements to signage and visitor facilities (including benches, lighting, toilets etc.) Improve infrastructure for events Improve disabled access Upgrade amenity green spaces to more formal recreation / garden / park areas Improve and increase cycle and walking trails	2017-2020 2017-2020 2017-2020 2017-2020

Priority 2: Safeguarding, Health & Wellbeing

Focus	Partners	Actions	Timescale
Ensure facilities are available and accessible to residents and visitors of all ages, disabilities and diversity groups	RCC Businesses Voluntary Sector Town Councils & Community Partnerships	Encourage access audits and diversity reviews Invest in site improvements identified by access audits and diversity reviews to enable access and use by all groups and individuals Encourage facilities to allow usage for extended hours including evenings and Sundays	2017-2020 2017-2020 2017-2020
Provide access to support for job seekers	RCC Adult Learning Voluntary Sector	Provide job seekers' facilities at Oakham Library Improve employment and research facilities in libraries	2017-2020 2017-2018
Support public gardening, allotments and horticulture	RCC Voluntary Sector Town Councils & Community Partnerships Oakham In Bloom Uppingham In Bloom	Support wellbeing projects such as Men In Sheds Support community environment works Support Allotment provision	2017-2020 2017-2020 2017-2020

Promote countryside, wildlife, woodland and landscape	RCC Voluntary Sector	Support Community Woods Support Natural History groups Support walking groups Promote walking routes and rights of way	2017-2020 2017-2020 2017-2020 2017-2020
Deliver sustained improvements in public health through activity programmes	RCC LSA Uppingham School Catmose Sports	Exercise Referral Commissioned Services Active Rutland	2017-2020 2017-2020 2017-2020
Ensure the conservation and promotion of Rutland	Voluntary Sector	Promote small sites such as Ladywell	2017-2020

Priority 3: Reaching Our Full Potential

Focus	Partners	Actions	Timescale
Promote opportunities for volunteering in culture sport and leisure	RCC Arts for Rutland Voluntary Sector	Provide volunteering opportunities Support volunteers	2017-2020 2017-2020
Ensure information about culture sport and leisure is available and promoted in all forms, including print, media coverage and via the Internet & Social Media	RCC Businesses Arts for Rutland Voluntary Sector Tourism Forum	Support Arts for Rutland website Encourage use of Discover Rutland publications and portal Active Rutland and LRS websites Maintain and promote community websites	2017-2020 2017-2020 2017-2020 2017-2020
Promote culture and leisure to tourists and residents of all ages	RCC Town Councils & Community Partnerships Voluntary Sector	Upgrade tourism signage for arts, culture, heritage, libraries, leisure and sports in the county	2017-2020
Visitor and tourist information provision	RCC Voluntary Sector Tourism Forum	Identify and support suitable sites for provision of visitor and tourist Information	2017-2020
Support & promote art events and venues throughout Rutland	Arts for Rutland RCC Open Studios	Annual Rutland Open and Youth Open Exhibitions; Oakham Festival; Music in Lyddington; Uppingham School programme; Oakham School programme	2017-2020

	ODFAS Rutland Music Voluntary Sector		
Increase public access to art	RCC Arts for Rutland	Support the commissioning and delivery Public Art works	2018-2020
Provide spaces and resources for education, leisure and learning activities for residents and visitors of all ages	RCC Voluntary Sector	Support WEA; Adult Learning; Local and Family History groups and events Deliver heritage education programme for schools	2017-2020
Deliver exhibition and events programme that increases access to Rutland's heritage for all	RCC RLHRS FRCMOC Voluntary Sector	Living History Events Family History Events Special Exhibitions; Village Visits	2017-2020 2017-2020
Deliver Commemorative Exhibitions and Events to mark the centenary of the First World War	RCC Voluntary Sector Schools	Exhibitions; Website; Events	2017-2019
Deliver literature promotions for residents and visitors of all ages	RCC Schools	World Book Day Summer Reading Challenge Author Events	2017-2020
Restoration of Oakham Castle	RCC FRCMOC OIB RLHRS	Support programme of activities	2017-2020
Support the objectives of the Local Sports Alliance	RCC LSA	Deliver LSA Action Plan	2017-2020
Support and promote independent sports and physical activity	RCC LSA	Promote and direct participants to activities from archery to walking	2017-2020

Priority 4: Sound Financial and Workforce Planning

Focus	Partners	Actions	Timescale
Support the provision of facilities for sports and leisure events and venues for residents and visitors of all ages	RCC LSA SLL Schools	Participate in commissioning and tendering of services Identify and bid for funding to improve leisure activities	2017-2020 2017-2020
Support & promote provision of exhibition spaces and advocate for additional resource	Voluntary Sector RCC	Rutland Open Studios Victoria Hall Gallery Uppingham and Oakham Galleries	2017-2020 2017-2020
Support voluntary arts groups including drama groups, fine art groups, music groups etc.	Arts for Rutland RCC	Grants Scheme; Advice and Support	2017-2020
Invest in Arts Infrastructure	RCC Arts for Rutland	Support development of cultural infrastructure by partners Scope options for dedicated arts / performance space Seek funding to realise agreed options	2017-2020 2017-2018 2018-2020
Improvements to Rutland County Museum for residents and visitors of all ages	RCC FRCMOC	Scope and bid for funds to re-orientate Museum Upgrade audio-visual infrastructure Upgrade gallery and display infrastructure Improve visitor facilities	2017-2018 2018-2020 2018-2020 2018-2020
Improvements to Libraries for residents and visitors of all ages	RCC	Improve young people's spaces in libraries Investigate options for improved library services in Uppingham and Ryhall Install additional self-service facilities to extend use of all library sites Improve parking and refreshment facilities at all sites	2017-2020 2017-2018 2017-2019 2017-2020
Improve and safeguard the physical infrastructure of the County's heritage assets	RCC RLHRS FRCMOC Voluntary Sector	Acquisition by Friends of heritage items for conservation and display by RCC Identify new income streams to support heritage	2017-2020 2017-2020
Award grants to individuals to support their artistic growth	Arts for Rutland RCC	Grants Scheme	2017-2020

7 Key Risks

Delivering the actions set out in this plan is an achievable goal; however there are a number of key risks that should be noted:

Volunteer Capacity

Delivery of this Strategy is reliant on high levels of volunteer engagement. Failure to retain and grow the volunteer resource in the County would have serious implications for the ability of organisations to deliver.

Professional Support and Coordination

Complex projects and sensitive services rely on appropriate professional support and co-ordination, such as access to legal advice, financial expertise and specialists in culture, heritage and sport. Without access to such support many aspects of the Strategy will not be achievable.

Core Funding

Many volunteer organisations generate revenue through their activities, however loss of key funding streams will significantly reduce the impact of major projects and services.

Appendix 1: Rutland Profile

There is a vigorous sporting, culture and leisure infrastructure in Rutland, supported by the County Council and a wide range of public, private and voluntary bodies.

The **Rutland Local Sports Alliance** acts as a co-ordinating body for sporting activity.

Arts for Rutland acts as a co-ordinating body for arts activity.

The **Rutland Local History and Record Society** is the umbrella organisation for heritage organisations in the county.

Events

Rutland benefits from a wide variety of cultural, sporting and recreational activities and facilities, many delivered by local voluntary clubs and societies. Some are of international reputation, including the Rutland Open Air theatre operated by Stamford Shakespeare Company, the Rutland to Melton CiCLE Classic event, and the Rutland Water Annual Bird Fair. During the period of the previous Cultural Strategy, there have been many successful developments including Town Partnership promotional events in both market towns; “Mobilisation”, the WWI Commemoration Day at Kendrew Barracks; and the continuing development of Oakham Festival.

Facilities

Rutland County Council and Rutland Together aim to support local organisations and encourage the development of high quality, multi-purpose facilities which benefit the whole community, and provide a special focus on our young people and the tourism sector. We will continue to build on our strong relations with businesses and organisations in Rutland including Anglian Water, Oakham School, the Military Bases at Kendrew Barracks and St George’s Barracks, and many others large and small including Parish and Town Councils, and their Partnerships. Facilities at the new Rutland Showground, Catmose Sports, and Uppingham School Sports Centre continue to develop improved services for the whole community. The Sport England funded Active Rutland Hub at the Oakham Enterprise Park has created a new home for judo and athletics in the County. The restored Oakham Castle is an important heritage attraction for the County, which together with Rutland County Museum provides venues for numerous heritage and arts based activities, including a revived cinema and performance arts programme. Rutland’s Libraries continue to expand their range of services through partnership working with their communities and organisations, to provide lifelong access to literature, literacy and information.

Environment

We also benefit from a beautiful environment which includes both natural and man-made areas of special interest. Many residents undertake voluntary work in preserving and enhancing areas previously neglected in the County. Involvement in such projects enhances residents’ lives and gives them a sense of ownership of their community. The achievements of Oakham in Bloom and Uppingham in Bloom (in winning multiple gold and silver awards nationally and in the East Midlands region) have demonstrated the strength of community engagement in enhancing our environment and safeguarding biodiversity, truly showing that Rutland is a County of Horticultural Excellence. Investment in footpaths, cycle tracks and sustainable transport continues to improve our County.

Economic Development and Tourism

Sustaining and growing the local economy is essential to the future of Rutland. As part of the Greater Cambridgeshire & Peterborough LEP, economic development and tourism are key areas of work. Through improving access to our cultural heritage, and ensuring high quality facilities are available, we will make our county more attractive to tourists, businesses and working families. Culture and Leisure attractions strengthen the tourism sector, improving the viability of businesses in the local area, and local businesses work closely with our Destination Management Organisation, Discover Rutland, in the promotion of the county.

Appendix 2: Wellbeing Impacts of Culture and Sport

In April 2014, the Department for Culture, Media & Sport published a report on quantifying the impact of Culture and Sport in the UK:

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/304899/Quantifying_and_valuing_the_wellbeing_impacts_of_sport_and_culture.pdf

The paper includes the following observations:

Arts engagement

Arts engagement was found to be associated with higher wellbeing. This is valued at £1,084 per person per year, or £90 per person per month.

Library engagement

A significant association was also found between frequent library use and reported wellbeing. Using libraries frequently was valued at £1,359 per person per year for library users, or £113 per person per month.

Sport participation

Sport participation was also found to be associated with higher wellbeing. This increase is valued at £1,127 per person per year, or £94 per person per month.

The potential value of Culture and Sport to the population of Rutland from just these three categories is around £11 million per annum.